



April 6, 2017

Mr. Peter Watson
Chair and CEO
National Energy Board
517 Tenth Avenue SW
Calgary AB T2R 0A8

Dear Mr. Watson,

As you are aware, the National Energy Board (NEB) Modernization Expert Panel's public engagement is underway. Recently, we had the pleasure of hearing views from Indigenous peoples, municipalities, non-governmental organizations, and the public in Saint John, NB and Montréal, QC.

During our sessions, participants posed questions that we committed to posing to the NEB for a response. The questions are as follows:

- 1) Could you please provide an overview of the NEB's funding model? In particular,
 - a) What are the sources of NEB funding?
 - b) What percentage of the NEB's budget is derived from industry? How is this funding used?

In addition, we have the following question:

- 2) Could you please provide an overview of the number of NEB staff working on each of the Board's core functions, such as environmental assessment, market monitoring, etc.?

Your responses will be posted to our website. We are committed to being responsive to questions from Canadians, and we appreciate your cooperation in achieving this goal.

The Expert Panel requests that you provide responses to these questions no later than April 13, 2017.

Sincerely,



Hélène Lauzon
Co-Chair
NEB Modernization Expert Panel



Gary Merasty
Co-Chair
NEB Modernization Expert Panel

c.c.: Josée Touchette, Chief Operating Officer
Meara Angen, Technical Specialist, Regulatory Policy
Suchaet Bhardwaj, Market Analyst, Regulatory Policy